


# City of Alexandria, Virginia

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## MEMORANDUM

DATE: APRIL 25, 2013

TO: THE HONORABLE MAYOR AND MEMBERS OF CITY COUNCIL

FROM: RASHAD M. YOUNG, CITY MANAGER 

SUBJECT: BUDGET MEMO #29: PRELIMINARY ADD/DELETE LIST

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Attached is the FY 2014 preliminary add/delete list including revenue re-estimates, technical expenditure adjustments, and potential operating budget and capital improvement program add/delete items proposed by Council members.

These items will be considered at the preliminary add/delete work session on Monday, April 29, 2013. Following the work session, a revised add/delete list will be distributed for use in preparation for the final add/delete work session and budget adoption on the following Monday, May 6<sup>th</sup>.

The preliminary add/delete list includes a "straw man" scenario constructed by the Mayor as a starting point for discussions. The straw man scenario is comprised mostly of items receiving majority consensus among the individual Council members' preliminary add/delete lists and is provided to facilitate the dialogue for achieving final consensus.

**FY 2014 General Fund Operating Budget Preliminary Add/Delete**

		Budget Memo #	Options	Straw Man Proposal	Mayor Euille	Vice Mayor Silberberg	Councilman Chapman	Councilman Lovain	Council woman Pepper	Councilman Smedberg	Councilman Wilson
3	<b>FY 2014 Add/Delete</b>										
4	Real Estate Tax Rate Increase (in Cents)(Max is 4.0 cents)		4.0	3.5	4.0	3.5	3.8	3.8	3.5	4.0	4.0
5	Real Estate Tax Rate (per \$100 of assessed value)		1.038	1.033	1.038	1.033	1.036	1.036	1.033	1.038	1.038
6	Operating Surplus/(Shortfall)		6,355,336	0	0	0	0	0	37,405	10,000	16,928
7											
8	<b>April Revenue Re-estimate</b>	25	1,938,572	1,938,572	1,938,572	1,938,572	1,938,572	1,938,572	1,938,572	1,938,572	1,938,572
9											
10	Real estate tax rate: value of one cent		3,484,702	3,484,702	3,484,702	3,484,702	3,484,702	3,484,702	3,484,702	3,484,702	3,484,702
11	Rate increase/(reduction) from 2.5 cent base proposal		1.5	1.0	1.5	1.0	1.3	1.3	1.0	1.5	1.5
12	Revenue addition/(reduction) to/(from) 2.5 cent base proposal		5,227,053	3,484,702	5,227,053	3,484,702	4,530,113	4,530,113	3,484,702	5,227,053	5,227,053
13	Rate increase for additional CIP cash capital		0.0	1.50	1.75	1.10	1.95	2.00	1.40	1.50	2.39
14	Rate increase for affordable housing		0.0	0.00	0.15	0.30	0.40	0.00	0.00	0.00	0.00
15											
16	<b>Other Revenue Adjustments</b>										
17	Elimination of Highest Income Level for Elderly Real Estate Tax Relief	24	200,000	0	200,000	0	0	0	0	200,000	200,000
18	Tobacco Tax Increase (\$.90 cents in the Proposed Budget)	10	\$300,000 per 10 cents	300,000	300,000	300,000	600,000	420,000	300,000	300,000	300,000
19	Business Licenses for 2-4 Rental Dwellings (BPOL) Net	24	12,000	0	0	12,000	12,000	0	0	0	0
20	Reduction/Elimination of Field Use Fees for Qualifying Scholarship Youth	12	(5,530)	0	0	(5,530)	0	0	0	0	(5,230)
21	Residential Refuse Fee at \$328	4 & 10	210,000	210,000	210,000	210,000	210,000	0	210,000	210,000	210,000
22	Increase Outdoor Pool Fees @ Warwick or City-wide	24	11,000 or 35,000	35,000	35,000	0	35,000	11,000	35,000	35,000	35,000
23	Raise Residential Utility Cap & Increase Commercial Utility 10%	8	1,100,000	1,100,000	200,000	1,000,000	1,100,000	0	550,000	1,100,000	1,100,000
24	Parking meter expansion in Old Town	20	160,000	160,000	160,000	160,000	160,000	0	0	160,000	160,000
25	End parking meter hours at 7:00 pm	Budget	(320,000)	(320,000)	(320,000)	(320,000)	(320,000)	0	0	(320,000)	0
26	Increase Federal Prisoner Per Diem for Senior Mental Health Therapist										
27	Position reinstatement	3	106,392	106,392	106,392	106,392	106,392	106,392	106,392	106,392	106,392
28	Increase Virginia Preschool Initiative Funds (VPSI)	24	84,000	0	84,000	0	0	0	0	0	84,000
29	<b>Net Revenue Increase/(Decrease)</b>		<b>8,628,487</b>	<b>7,014,666</b>	<b>8,141,017</b>	<b>6,886,136</b>	<b>8,372,077</b>	<b>7,006,077</b>	<b>6,624,666</b>	<b>8,957,017</b>	<b>9,355,787</b>
30											
31											
32	<b>Technical Expenditure Adjustments Net Increase</b>	25	85,999	85,999	85,999	85,999	85,999	85,999	85,999	85,999	85,999
33											
34	<b>Expenditure Adds:</b>										
35	Additional Cash Capital for CIP	2	0	5,227,053	6,098,229	3,833,172	6,795,169	6,969,404	4,878,583	5,227,053	8,323,211
36	Additional affordable housing	10 & 12	0	0	522,705	1,045,411	1,393,881	0	0	0	0
37	Restore Gang IPE (Intervention, Prevention, Education) Program (replace a portion of grant money that ended) in Court Services Unit										
38	Reopen Warwick Pool for one year only	5 & 6	85,000	85,000	85,000	85,000	85,000	0	85,000	85,000	85,000
39	SBDC New Business Mailing	5	3,000	0	0	0	3,000	0	0	3,000	3,000
40	Clear Childcare Fee Subsidy Waiting List	9	1,065,641	750,000	1,065,641	1,065,641	132,078	100,000	500,000	0	1,065,641
41	Retain King Street Trolley at Current Headways	3	140,000	140,000	0	140,000	0	140,000	140,000	140,000	140,000
42	Sheriff Funds for Car Seat Installation	4	5,100	5,100	5,100	5,100	5,100	5,100	5,100	5,100	5,100
43	Recycling Initiatives (funded by Residential Refuse Fee)	4 & 10	210,000	210,000	210,000	210,000	210,000	0	210,000	210,000	210,000
44	Additional Smoking Cessation (Contingent Reserves--to be identified by Public Health Committee)	12	Scalable	35,000	50,000	25,000	100,000	0	35,000	0	35,000

		Budget Memo #	Options	Straw Man Proposal	Mayor Euille	Vice Mayor Silberberg	Councilman Chapman	Councilman Lovain	Council woman Pepper	Councilman Smedberg	Councilman Wilson
3	FY 2014 Add/Delete										
53	Restore Funding for Human Services . . . and	20	121,995	121,995	121,995	121,995	121,995	109,330	121,995	60,000	50,000
54	Restart Titans lounge (after school program)	10	61,096	0	0	61,096	0	0	0	0	0
55	Restore DASH bus fare to \$1.50 from \$1.60 proposed by DASH		148,748	0	0	148,748	0	0	0	0	0
56	Alexandria Symphony Orchestra for City Birthday Celebration	3	7,500	0	0	7,500	0	0	0	0	0
57	Senior Mental Health Therapist - Sheriff (funded by fed per diem)	3	106,392	106,392	106,392	106,392	106,392	106,392	106,392	106,392	106,392
58	Restore Library materials funding	5	56,000	0	0	56,000	0	0	56,000	0	0
59	Provide funding for Employee compensation	26		0	0	0	0	0	0	TBD	0
60	Expand parking meters in Old Town	20	160,000	160,000	160,000	160,000	160,000	0	0	160,000	160,000
61	Restore domestic violence social worker in Police	14	99,680	0	0	99,680	0	0	0	0	0
62	Retain Existing 80/20 Healthcare Split	26	Yes/No	Yes							Yes
63	Burial grounds Fort Ward	24	75,000				75,000				
64	Additional cash capital for ACPS		Scalable	0	0	0	0	24,916	0	0	0
65	Road paving (potholes) in Old Town		Scalable	0	0	0	0	0	100,000	0	0
66	King Street white lights (keep lights on April - June)		Scalable	0	0	0	0	0	13,500	0	0
67	Brick sidewalk repair in Old Town		Scalable	0	0	0	0	0	162,792	0	0
68	Contingent Reserves for Capital Projects		Scalable	0	0	0	0	0	0	3,122,473	0
73	<b>Total Expenditure Increases</b>		<b>2,523,151</b>	<b>7,018,539</b>	<b>8,603,061</b>	<b>7,348,734</b>	<b>9,365,614</b>	<b>7,633,141</b>	<b>6,587,261</b>	<b>9,297,017</b>	<b>10,361,343</b>
74											
75	<b>Expenditure Deletes:</b>										
76	Council Contingency	3	(250,000)	(3,873)	(162,044)	(168,769)	(250,000)	(250,000)	0	0	(250,000)
77	Reduce Contribution to Inova Alexandria Hospital for Indigent Transfers	Budget		0	0	0	0	(200,000)	0	0	(200,000)
78	Delay hiring of proposed Urban Planner III	3		0	0	(95,420)	(95,420)	0	0	0	(95,420)
79	Eliminate Old Town Transit Store	To Come		0	0	0	0	0	0	0	0
80	Reduce/Eliminate City-owned vehicle use	To Come		0	0	0	0	0	0	0	0
81	Eliminate inmate work detail program	Budget		0	0	(151,678)	(151,678)	0	0	0	0
82	Reduced BikeShare operating	5 & 20		0	0	(198,409)	0	0	0	0	0
83	Eliminate Burke Library contract security	Budget		0	0	0	(19,375)	0	0	0	0
84	Reduce Caseload at Job Link	23		0	(300,000)	0	(300,000)	0	0	(350,000)	(300,000)
85	Hold Vacant 2 Future APD Patrol Positions	24		0	0	0	(177,064)	(177,064)	0	0	(177,064)
95	<b>Total Expenditure Decreases</b>		<b>(250,000)</b>	<b>(3,873)</b>	<b>(462,044)</b>	<b>(462,598)</b>	<b>(993,537)</b>	<b>(627,064)</b>	<b>0</b>	<b>(350,000)</b>	<b>(1,022,484)</b>
96											
97	<b>Net Expenditure Adjustments</b>		<b>2,273,151</b>	<b>7,014,666</b>	<b>8,141,017</b>	<b>6,886,136</b>	<b>8,372,077</b>	<b>7,006,077</b>	<b>6,587,261</b>	<b>8,947,017</b>	<b>9,338,859</b>
98											
99	<b>Revenue &amp; Expenditure Surplus/(Shortfall)</b>		<b>6,355,336</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>37,405</b>	<b>10,000</b>	<b>16,928</b>

Capital Improvement Program (CIP) Preliminary Add/Delete

Staff recommends additional funding for FY 2019 - 2023 be added to a "Projects to be Determined" category to be prioritized and presented to City Council for consideration as part of the FY 2015 - 2024 Capital Improvement Program development

Revenue Category	STRAWMAN FY 2014 - 2018	Mayor Eulie FY 2014 - 2018	Vice-Mayor Silberberg FY 2014 - 2018	Councilman Chapman FY 2014 - 2018	Councilwoman Pepper FY 2014 - 2018	Councilman Wilson FY 2014 - 2018	Councilman Smedberg FY 2014 - 2018	Councilman Lovain FY 2014 - 2018
Additional Tax Rate for Capital Projects	1.50	1.75	1.10	1.95	1.40	2.39	1.50	2.00
Total Revenues Available	\$30,324,236	\$35,378,275	\$22,237,773	\$39,421,506	\$28,302,620	\$48,286,291	\$30,324,236	\$40,432,314
Surplus/Deficit (May be off by one dollar)	\$0	\$0	\$0	\$0	\$160,918	\$0	\$0	\$0

\*If no cost listed, project is scalable; any additional funding can be utilized.

Item	CIP Category/Project	EST. COST	FY 2014 - 2018	FY 2014 - 2018	FY 2014 - 2018	FY 2014 - 2018	FY 2014 - 2018	FY 2014 - 2018	FY 2014 - 2018
1	Alexandria City Public Schools								
2	ACPS - FY 2014 ONLY	\$4,114,302	\$4,114,302	\$4,000,000	\$4,114,302	\$4,114,302	\$4,114,302	\$4,114,302	\$4,000,000
3	ACPS - FY 2015 - 2018	\$50,059,388	\$4,047,534	\$11,136,573	\$3,035,373	\$4,355,088	\$4,000,000	\$4,047,705	\$11,919,914
4	Community Development								
5	Waterfront Plan - Design & Engineering Only	\$1,500,000						\$500,000	\$302,394
6	Recreation & Parks								
7	Open Space Acquisition	\$0				\$500,000		\$500,000	
8	Four Mile Run Park Expansion & Duron Building	\$300,000				\$300,000		\$300,000	
9	Chinquapin Aquatics Center - w/50 Meter Pool	\$20,000,000	\$20,000,000	\$20,000,000	\$20,000,000	\$20,000,000	\$20,000,000	\$20,000,000	\$20,000,000
10	Chinquapin Aquatics Center - w/25 Meter Pool	\$10,700,000							\$10,700,000
11	Ewald Sprayground/Park Re-Design	\$2,100,000						\$2,100,000	
12	Old Town Pool (Phase I) - New Recreation Pool	\$2,500,000				\$2,500,000			\$2,500,000
13	Warwick Sprayground/Community Building	\$2,500,000							\$2,500,000
14	Warwick Pool/Community Building	\$3,500,000				\$3,500,000			\$3,500,000
15	Colasanto Sprayground/Splash Pad	\$800,000							\$800,000
16	Lee Center - Therapeutic Facilities	\$3,500,000							\$3,500,000
17	E Del Ray Avenue Pocket Park	\$27,400	\$27,400	\$27,400	\$27,400	\$27,400	\$27,400	\$27,400	\$27,400
18	Transportation Infrastructure								
19	Additional Street Resurfacing	\$0	\$1,000,000	\$75,000	\$1,752,000	\$1,949,288	\$1,900,000	\$1,900,000	\$1,000,000
20	Additional Bridge Repairs	\$0		\$75,000	\$386,000	\$1,278,627			
21	Additional Street & Alley Reconstructions	\$0			\$148,358	\$1,600,000			
22	Sidewalk/Shared-Use Paths Maintenance	\$0			\$148,358	\$1,440,000			
23	Bus Shelters and Benches	\$75,000		\$25,000	\$75,000	\$150,000			
24	Complete Streets	\$0	\$750,000	\$750,000	\$750,000	\$750,000	\$400,000	\$1,000,000	
25	Route 1 at E Reed Intersection Imprv.	\$385,000	\$385,000	\$385,000	\$385,000	\$385,000	\$385,000	\$385,000	
26	Debt Service								
27	Prior Year Debt Service Pay Down	\$0		\$1,000,000		\$2,314,829			
28	Public Safety								
29	Self Contained Breathing Apparatus (SCBA) Replacement	\$2,829,140				\$2,829,140	\$2,829,140	\$2,829,140	
30	Other City Council Projects								
31	Additional Funding to Contingent Reserves								
32	**Hensley Turf Conversion (Move to FY 2014)	\$1,800,000				Yes	Yes	Yes	\$366,000
33	Aquatics Master Plan Planning/Implementation	\$0				\$500,000			
34	**4 Mile Run/Brookvalley Playgrounds	\$366,000							
35	Total Capital Projects	\$125,066,230	\$30,324,236	\$35,378,275	\$22,237,773	\$39,421,506	\$28,145,702	\$48,286,291	\$30,324,236
36	Total		\$40,432,314	\$40,432,314	\$40,432,314	\$40,432,314	\$40,432,314	\$40,432,314	\$40,432,314

\*\*Depending on the final tax rate for capital, this may be able to be accomplished without additional funding. Funding is already planned in the CIP.

Funds would be shifted from into FY 2014 from out-years; however, it cannot be determined if this will work until the final tax rate for capital is set.